



Artificial Intelligence (AI)-Powered Predictive Analytics: Driving Strategic Transformation in Business Analytics

Ariful Islam^{1*}, Sonia Khan Papia², Al Akhir¹, Fahim Rahman³, Sonia Nashid⁴

Abstract

Background: As artificial intelligence reshapes the realm of business analytics & predictive analytics improving probability forecasting, leading to a more strategically informed long-term plan, and perhaps allow decisions to be made more quickly, it would make sense that organizations will continue to have demand for future-facing insights made possible through AI, as these features will be a sustainable competitive advantage to any organization, and can lead to productivity gains in any industry. **Method:** This is a mixed-methods study, where the data was collected from practitioners in finance, retail, manufacturing and technology using survey data and qualitative data from interviews with experts on AI and analytics. Survey participants were segmented into cohorts, based on their experience working with AI and urged to share how they were using AI tools, what benefits they were realizing and what obstacles they encountered. **Results:** The two main use cases of AI-empowered predictive analytics consist of prediction (32%) alongside consumer behavior analysis (26%). Several survey participants revealed their ability to achieve better forecasting accuracy (65%) while also making decisions at a faster pace (70%). The research data reveals an

increasing number of participants who achieved success in demand planning (58%) together with risk management (52%). AI-empowered predictive analytics faces implementation obstacles from three main issues which include data quality problems (63%) and high implementation expenses (54%) and insufficient talent availability (49%). **Conclusion:** The studies hypothesis received support from the analysis which shows AI-empowered predictive analytics delivers substantial strategic value.

Keywords: Artificial Intelligence, Predictive Analytics, Business Analytics, Data-Driven Decision-Making, AI Adoption Challenges

1. Introduction

Business analytics paradigms have evolved drastically because of the expanding digital data volume and rising market competition levels. The conventional methods prioritized descriptive analytics along with diagnostic analytics to examine past performance data and determine outcome causes (Minelli et al., 2013). Modern businesses operate in intricate dynamic settings which demand both historical data analysis and forward-looking predictive capabilities together with decision-making automation. Predictive and prescriptive analytics have emerged as leading

Significance | AI-powered predictive analytics enhances strategic decision-making, forecasting accuracy, and operational efficiency, driving competitive advantage in data-driven businesses.

*Correspondence. Ariful Islam, Department of Business Analytics and Systems, University of Bridgeport, Bridgeport, United States.
E-mail: arislam@my.bridgeport.edu

Editor Mosharaf Chowdhury, Ph.D., And accepted by the Editorial Board September 06, 2025 (received for review Jul 02, 2025)

Author Affiliation.

- 1Department of Business Analytics and Systems, University of Bridgeport, Bridgeport, United States.
- 2Master of Science, Washington University of Science & Technology, Alexandria, United States.
- 3Department of Business Analytics Concentration, University of Findlay, Findlay, United States.
- 4Department of Computer Science, Touro University, Graduate School of Technology, New York, United States.

Please cite this article.

Islam, A., Papia, S. K., Akhir, A., Rahman, F., Nashid, S. (2025). "Artificial Intelligence (AI)-Powered Predictive Analytics: Driving Strategic Transformation in Business Analytics", *Journal of Ai ML DL*, 1(1), 1-9, 10372

analytical approaches because Artificial Intelligence (AI) serves as the fundamental driver of this transformation (Phillips-Wren et al., 2015). Machine learning algorithms along with sophisticated computational models analyze both historical and live data streams to enable AI-powered predictive analytics. The processing of large and complex datasets along with unstructured data is a capability that AI provides beyond traditional statistical methods (Sun et al., 2016). Businesses use neural networks alongside support vector machines and natural language processing and ensemble learning to recognize patterns and predict future outcomes while identifying anomalies and generating optimal recommendations. The development enables organizations to shift from reactive backward decision-making towards proactive data-based approaches which proves vital in high-speed market competition. AI-driven predictive analytics produces real-world effects that alter numerous business operations (Wixom et al., 2014). Retailers utilize this technology to forecast demand which leads to better inventory control and fewer stockouts situations. AI systems enable better personalization through customer behavior modeling which leads to enhanced marketing performance. The financial sector uses predictive analytics for both fraud detection and risk management and workforce planning achieves better staffing predictions through this approach (Bressanelli et al., 2018). AI systems show strong potential to boost operational effectiveness while lowering expenses and enhancing customer satisfaction levels.

Business analytics utilizes AI because cloud computing advancements and scalable data storage and affordable computing power enable its adoption. All organizations from small to large operating in any industry can access AI technology due to recent technological progress. Numerous important challenges persist in the present technological landscape (Aker et al., 2020). The broad adoption of AI encounters multiple barriers which include privacy and security issues about data handling and problems with algorithm transparency along with difficulties in merging AI with existing legacy systems and shortages in skilled personnel. Organizations which fail to establish implementation frameworks do not use AI-generated insights to develop specific business strategies (Ojika et al., 2023). Multiple case studies about AI exist in academic literature along with technological innovations but research showing direct connections between AI predictive analytics and strategic business transformation remains minimal (Rimon, 2024). The research should analyze AI applications in organizations beyond operational tasks because these applications generate strategic value while delivering performance improvements that go beyond analytical boundaries (Rane et al., 2024). This research fills the existing research void through investigations of AI-powered predictive analytics implementations across various industries together with its measurable outcomes

and implementation success factors. The study investigates three key aspects: (1) common business predictive analytics applications of AI, (2) organizational performance effects from AI integration, and (3) the factors that enable or hinder successful AI adoption. Through a mixed-methods approach which combines survey data with expert interviews this paper delivers an evidence-based analysis of AI's transformative impact on business analytics from support functions to strategic planning and competitive advantage in modern data-driven economies.

2. Materials and Methods

2.1 Research Design

The United States stands as the primary focus of this research because it possesses sophisticated AI infrastructure together with early adoption of predictive analytics across multiple industries along with high-quality business data availability. The US market functions as a worldwide standard which provides essential knowledge about how AI-powered predictive analytics transforms business strategies. The United States presents the perfect environment for analyzing AI-based business strategies because of its diverse business ecosystem and its welcoming attitude toward innovation. This research employed a mixed-methods approach to study AI-powered predictive analytics in business environments through both numerical data collection and in-depth qualitative analysis (Alnefaie et al., 2023). The quantitative component involved a standardized survey distributed to professionals who work in business analytics or data science or AI-related roles throughout finance and retail and manufacturing and technology sectors (Kulal et al., 2025). Semi-structured interviews with 10 experts including data scientists and AI consultants and business executives with extensive AI strategy deployment experience provided contextual richness to the numerical data. The study employed both quantitative and qualitative methods to achieve a thorough understanding of AI adoption (Yamani et al., 2025). The survey provided statistical evidence about AI implementation patterns alongside benefits and obstacles while the interviews delivered detailed explanations together with strategic viewpoints and practical case studies. This research approach allowed researchers to validate results through multiple data sources which improved the study's overall reliability and validity of conclusions.

2.2 Sample Selection and Participant Recruitment

This research centers on the United States because of its sophisticated AI ecosystem, early acceptance of predictive analytics across varied fields, and access to rich and reliable business information. The United States market stands as a global reference point and serves as a case study on the extent to which predictive analytics powered by AI can transform business strategies. A total of 150 professionals were invited to participate in the survey through purposive and snowballing sampling techniques from

various professional networks and LinkedIn outreach, together with industry forums, so as to maximize diversity and sectoral representation. Of these, 100 people did complete the survey; hence the response rate was at around 66.7% (Mohamed, 2025). Respondents were data analysts, AI engineers, business intelligence specialists, and managers, so they represented quite a balanced set of views on how AI is implemented in diverse organizational settings. Respondents were chosen so as to have a broad representation of AI experience (Wang et al., 2024). This ranged from those with no direct exposure to AI tools to experts with more than five years of hands-on experience that is relevant to our focus, allowing for comparative studies across different maturity levels (Wu et al., 2024). Demographic diversity included variation by age, gender, educational background, and organizational size. The qualitative arm of this study was supported by 10 purposively selected experts based on their general reputation and recorded success in applying AI-powered predictive analytics.

2.3 Survey Instrument and Strategic Variables

The survey instrument was carefully developed through literature review and pilot testing to ensure relevance and clarity. The 20-question instrument consists of four main sections that include demographics and AI experience as well as application areas of AI-powered predictive analytics and perceived benefits and outcomes and challenges related to AI implementation and organizational readiness (Luo et al., 2024). The initial section gathered demographic information together with self-reported AI knowledge which was organized into five categories from no experience to expert level based on years of experience. The defined categories served as an analytical structure to understand how different experience levels affect AI adoption and outcome evaluations (Chabalala et al., 2024). The second section of the study highlighted business analytics use cases that focused on forecasting and trend analysis and customer behavior analysis along with operational optimization and risk assessment and strategic planning through scenario modeling. The survey required respondents to specify which AI tools were employed across different organizational areas. The third section measured the perceived advantages which included faster decision-making and better forecasting accuracy together with improved demand planning and risk management capabilities. Participants provided their evaluation through Likert scales to indicate the level of benefits they experienced (Sun et al., 2016). The last section examined organizational problems by investigating data quality problems, implementation costs, talent shortages as well as system integration challenges and governance standards. The survey questions aimed to identify barriers which block AI implementation success while pointing out which strategic areas needed focus (Yamani et al., 2025). Most questions used a combination of multiple-choice responses and Likert-scale formats to acquire quantitative data

while maintaining participant ease for better data quality and increased participation rates.

2.4 Interview Protocol and Qualitative Analysis

The research team conducted semi-structured interviews with ten selected experts through video conferencing platforms which lasted 45 to 60 minutes each. The interview questions focused on getting detailed stories about AI predictive analytics deployment to study strategic advantages and operational difficulties along with organizational change management requirements and ethical issues and lessons learned from implementation (Pandarithodiyil et al., 2024). The interviews received participant approval for audio recording before obtaining professional transcription services. The transcriptions were imported into software for systematic qualitative data analysis. The researcher performed open coding during the initial analysis to extract significant text units about AI adoption stories and effects. Afterward the codes were organized into major themes which included strategic alignment along with data governance and talent development and ethical concerns and implementation barriers. The qualitative analysis worked to enhance survey results by revealing contextual elements and practical dynamics that determine AI achievement or failure. The interview stories revealed best practices along with new trends which quantitative data analysis failed to uncover.

2.5 Quantitative Data Analysis

The survey results underwent analysis through SPSS statistical software. The survey data showed participant demographics together with AI experience statistics and AI application prevalence statistics. Frequencies together with percentages demonstrated the most frequent use cases and the most prevalent challenges (Ojeda et al., 2025). The statistical analysis of cross-tabulations and chi-square tests examined how AI experience levels correlated with application areas and perceived benefits along with reported obstacles. The statistical testing process revealed important patterns and differences between different respondent subgroups. The Likert-scale survey results underwent analysis which determined average ratings of AI benefits and organizational readiness factors (Sun et al., 2016). The quantitative analysis delivered a strong overview of current AI-powered predictive analytics adoption and revealed specific areas which require focused enhancement.

2.6 Ethical Considerations

The research followed all necessary guidelines for conducting studies with human subjects. All participants along with interviewees experienced voluntary participation and received guarantees about their confidentiality and anonymity (Tomczyk et al., 2019). The collected data remained protected through secure storage and aggregated reporting to maintain participant anonymity. Researchers obtained approval through their institution's IRB for the study protocol which followed all ethical

Table 1. Respondent AI Experience Levels and Demographics

AI Experience Level	Percentage (%)
No Experience	9
Beginner (<1 year)	21
Intermediate (1–3 years)	40
Advanced (3–5 years)	18
Expert (>5 years)	12

Table 2. Primary AI Application Areas in Business Analytics

Application Area	Percentage (%)
Forecasting & Trend Analysis	32
Customer Behavior Analysis	26
Operational Optimization	18
Risk Assessment	14
Strategic Planning & Modeling	10
Supply Chain & Inventory Mgmt.	8

Table 3. Strategic Themes and Future Trends from Expert Interviews

Strategic Theme	Expert Agreement (%)	Description
Strategic Transformation	85	AI as a core driver of competitive advantage
Ethical Considerations	75	Emphasis on fairness, transparency, and privacy
Skills Development	70	Ongoing training and talent acquisition
Technology Accessibility	80	Democratization of AI tools for broader usage
Cross-Industry Collaboration	65	Sharing knowledge to accelerate innovation

guidelines. All participants provided informed consent while being told they could leave the study without consequence at any point.

3. Results and Discussion

3.1 Respondent Demographics and AI Experience

The 100 respondents displayed various levels of AI experience across their distribution. Forty percent of respondents indicate intermediate experience with AI tools which demonstrates their growing knowledge of AI tools and their practical usage during the 1-3-year timeframe Table 1. The group of beginners makes up 21% of respondents who are new to AI technologies and started using them during the past year. Advanced users who have 3–5 years of experience with AI tools represent 18% of respondents while experts with over five years of experience make up 12%. (Yamani et al., 2025). More than 70% of participants have intermediate-level skills which demonstrates the fast pace of skill development together with technology adoption throughout various industries. The age group between 25-40 represents 62% of respondents who lead digital transformation initiatives.

3.2 Strategic Application Areas in Business Analytics

The main AI application domains among survey participants include Forecasting and trend analysis which 32% of respondents

use to demonstrate AI's essential function in forecasting operations and sales predictions Table 2. A total of 26% of respondents identified Customer behavior analysis as their second most important AI application which supports personalized marketing and customer retention. Operational optimization represents 18% of AI applications which demonstrates how AI assists organizations to automate processes and enhance operational efficiency. Risk assessment received 14% of respondents' attention because it plays a vital role in detecting financial fraud and determining credit scores. Strategic planning and scenario modeling account for 10% of AI applications which demonstrates its increasing influence on organizational high-level decision processes and long-term business resilience. The survey found that 8% of respondents identified new AI applications emerging in supply chain logistics together with inventory management which shows potential for future expansion.

3.3 Performance Outcomes in Business Analytics

After AI adoption a majority of respondents stated their organizations made decisions more quickly which proved essential for competitive markets needing quick responses Figure 1. Forecast accuracy improved by 65% after implementation which allowed organizations to minimize their forecasting mistakes by 15-20%

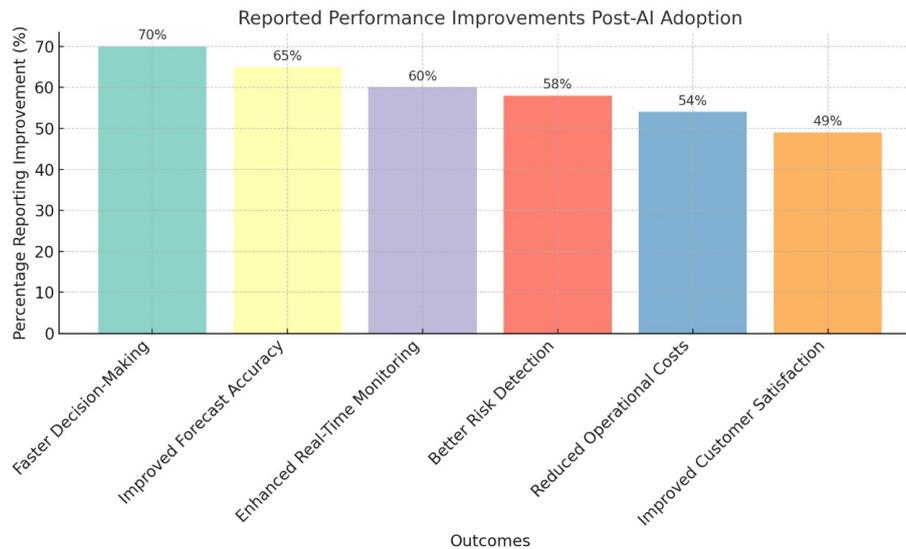


Figure 1. Reported Performance Improvements Post-AI Adoption

according to expert interviews. The implementation of AI brought about improved real-time monitoring for 60% of respondents which enabled organizations to detect problems earlier for effective intervention. Better risk detection capabilities were observed by 58%, significantly reducing exposure to financial and operational risks. AI implementation led to operational cost reduction through automated routine tasks according to 54% of respondents and 49% of them experienced better customer satisfaction through targeted and personalized interactions.

3.4 Challenges and Barriers in Business Analytics

AI provides various benefits but several barriers continue to exist. The primary challenge for AI implementation was data quality which 63% of respondents mentioned because incomplete and inconsistent data combined with siloed information degrades AI model effectiveness Figure 2. The implementation expenses represented a significant barrier for 54% of respondents who mainly included small to medium enterprises that needed funds for infrastructure development and license acquisition along with skilled personnel hiring. The shortage of qualified personnel who understand AI techniques together with business domain expertise affected 49% of organizations. Legacy system integration difficulties prevented 37% of organizations from implementing AI smoothly. A lack of defined governance policies together with ethical frameworks prevented 29% of respondents from moving forward. The adoption of AI faced organizational resistance alongside change resistance from 25% of respondents who highlighted human elements as barriers to implementation.

3.5 Expert Insights on Enablers of Success

Organizations need a scalable data infrastructure as their primary foundation to implement AI successfully according to expert consensus. Experts representing ninety percent of the sample

agreed that AI projects require particular business KPIs to produce quantifiable value. According to 85% of experts the combination of IT specialists with analytics professionals and business domain experts is essential for connecting technological solutions to business requirements Figure 3. AI model explain ability stands as a crucial factor for establishing trust between technical and non-technical stakeholders according to 80% of experts while 75% believe user-friendly dashboards are essential (Sharma et al., 2021). The majority of respondents at 70% stated that leadership commitment together with innovation-supportive culture are necessary factors to overcome resistance. Experts agree that organizations need ongoing training and upskilling programs to maintain AI capabilities because 68% of them stressed this approach to manage talent shortages. Experts found that organizations which put into place governance frameworks for ethical AI use gained higher adoption rates together with strengthened stakeholder confidence.

3.6 Strategic Implications and Future Outlook

Business analytics now transforms from reporting functions into strategic growth enablers through AI-driven predictive analytics. A majority of experts predict that AI will become more accessible to business users because platforms simplify its technical aspects Table 3. Explain ability tools will experience future development to meet regulatory requirements and build trust between users and the system. Three-quarters of surveyed experts recognize fairness and transparency along with privacy concerns as vital elements for AI systems to be adopted sustainably. Organizations that create governance policies together with transparency initiatives achieve better adoption rates and gain stakeholder trust. Keeping up with AI technology progression requires ongoing training as recommended by 70% of experts for skills development (Kulal et al.,

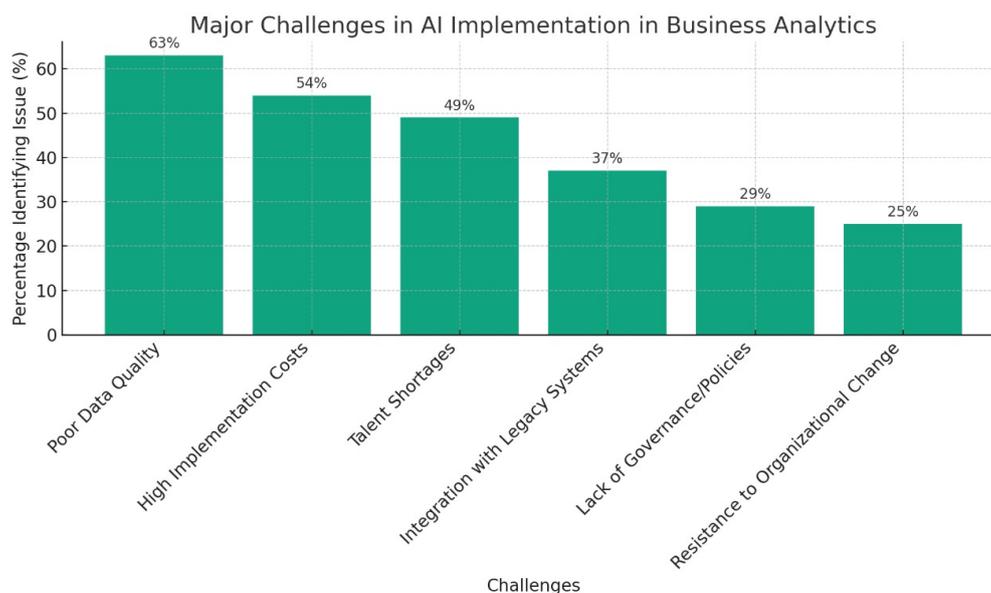


Figure 2. Major Challenges in AI Implementation Business Analytics

2025). The majority of respondents at 65% support cross-industry collaboration because it leads to faster innovation while creating common standards.

4. Discussion

The study shows that business analytics functions demonstrate increasing maturity in their adoption of AI-powered predictive analytics. A total of 40% of respondents stated they had intermediate expertise with AI tools while 30% identified as advanced users or experts (Delen & Ram, 2018). The findings demonstrate that 67% of surveyed professionals achieved substantial proficiency in AI applications which indicates widespread organizational adoption and ongoing skill development. Nearly 30% of respondents lack experience with AI tools or remain beginners which demonstrates the need for ongoing workforce readiness training programs. Strategic investment in education and capacity building remains essential to achieve the maximum benefits from AI. The various AI applications reported indicate that AI technologies have been widely adopted throughout organizational functions (Janssen et al., 2020). Forecasting along with trend analysis serve as the main application for 32% of participants who view AI as essential for predicting market developments while optimizing supply chains. Customer behavior analysis which constitutes 26% of usage shows how AI helps develop tailored marketing approaches that keep customers and drive retention in modern competitive environments (Lee et al., 2020). Operational optimization and risk assessment receive about 18% and 14% of mentions from respondents which demonstrates AI's expanding use for enhancing process efficiency and threat management. The growing adoption of supply chain and inventory management shows potential growth because of recent global

disruptions according to 8% of respondents (Sharma et al., 2021). The various percentages indicate AI delivers strategic value across multiple business sectors.

The survey respondents reported that AI helps them achieve faster decision-making which stands as a fundamental benefit in modern business environments that need quick insights to gain market advantages. The 65% of respondents who achieved better forecast accuracy enabled their organizations to create more dependable plans and resource strategies that decreased their exposure to changing market demands (Zong & Guan, 2024). Real-time monitoring improvements reached 60% of respondents who could detect operational problems swiftly while 58% recognized better risk detection as a tool to enhance compliance and prevent fraud. AI-driven automation has led to cost savings for 54% of respondents while 49% achieved better customer satisfaction through improved targeting methods (Alghamdi & Agag, 2023). AI delivers multiple advantages which include better efficiency and accuracy together with market responsiveness. The achievement of positive outcomes from AI implementation does not eliminate the existence of significant challenges. Data quality problems emerged as the leading obstacle according to 63% of participants who pointed out that incomplete and inconsistent data and siloed storage practices reduce AI performance (Etemad, 2025). The implementation of AI requires significant financial investments that 54% of respondents pointed to as their main obstacle because of necessary technology infrastructure upgrades and specialized talent acquisition requirements. Organizations that struggled to find professionals who possess both AI technical expertise and business domain knowledge made up 49% of the workforce shortage statistics (Howley et al., 2007). Legacy systems that prove difficult to integrate with current systems were identified by 37% of

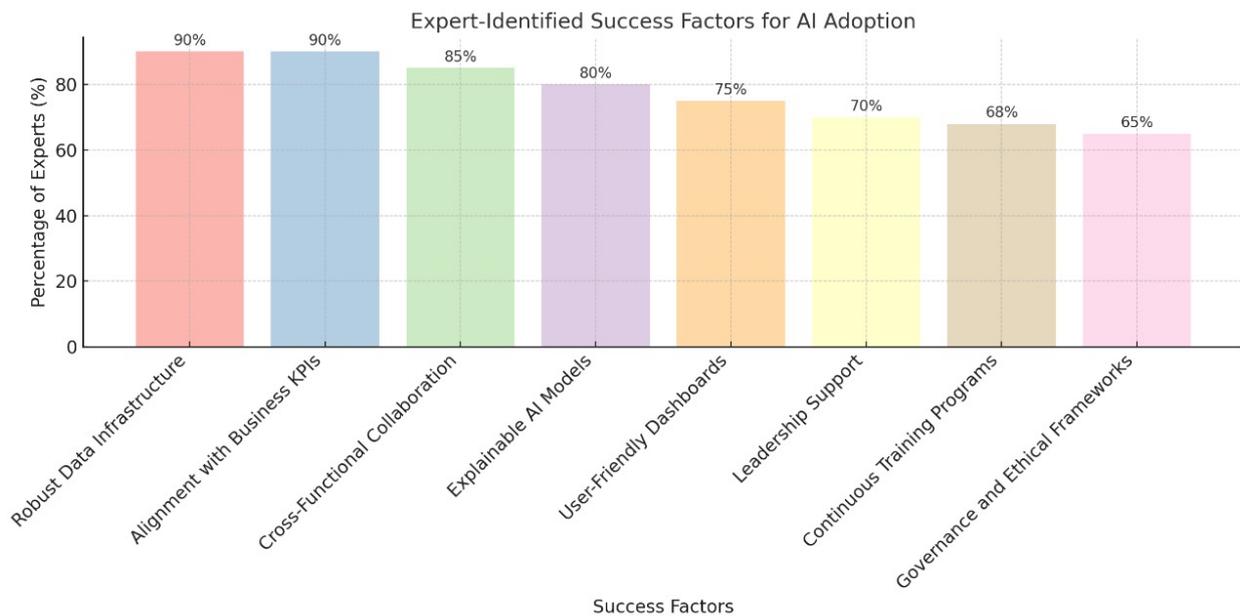


Figure 3. Expert-Identified Success Factors for AI Adoption

participants which hinders the smooth implementation of AI. The survey revealed 29% of participants faced unclear governance policies while 25% encountered opposition from their organizations when adopting change. The percentages demonstrate the multifaceted challenges of implementing AI through technical obstacles alongside financial constraints and organizational cultural barriers (Sharma et al., 2021).

Specialist knowledge revealed essential elements which drive successful AI implementation in organizations. The majority of interviewed experts about 90% identified strong data infrastructure as the essential starting point for implementing AI initiatives. The same percentage of experts (90%) agreed that AI initiatives require alignment with business KPIs for both relevance and measurable impact (Younes et al., 2023). A large majority of experts (85%) stressed that technical experts need to work together with business professionals. The critical importance of explainable AI models gained support from 80% of respondents while 75% recognized the need for dashboards with user-friendly interfaces to support adoption (Seo et al., 2024). The implementation of AI needed both leadership backing and an innovation-friendly organizational culture according to 70% of experts to break down opposition and integrate AI practices into operations. The majority of experts (68%) emphasized the need for ongoing training programs to solve talent shortages and meet technological requirements. The implementation of governance and ethical frameworks received support from 65% of respondents who recognized the importance of responsible AI application (Charles et al., 2025). The data demonstrates that successful AI adoption demands coordinated efforts which involve both technological components and human

elements and process management methodologies. Business analytics is transitioning from reporting past events to making proactive strategic choices because of AI-powered predictive analytics integration. Experts predict that AI democratization will persist because 80% of experts forecast that more employees at different organizational levels will use AI tools to enhance organizational agility and innovation. The need to address ethical matters about fairness together with transparency and privacy dominates 75% of respondents who consider these factors essential for preserving trust while meeting new legal requirements. The organization needs to prioritize skills development because 70% of people support continuous upskilling initiatives (Wamba-Taguimdje et al., 2020). Organizations that work across industries through cross-industry collaboration have become popular with 65% of respondents who believe this approach will speed up knowledge sharing and innovation (Janssen et al., 2020). The future of AI integration into business processes depends on ethical responsibility and continuous learning which 75% of experts agree will become increasingly embedded in operations.

5. Conclusion

The research validates that artificial intelligence predictive analytics provides significant strategic benefits through faster decision-making along with improved precision and operational efficiency. Research proves organizations have accomplished advanced AI adoption yet they continue to face problems regarding data quality and operational costs and talent gaps and governance challenges. The path to maintaining AI's transformative potential requires organizations to establish comprehensive strategies that combine

technological investments with workforce development and leadership engagement along with ethical frameworks. Organizations which adopt these elements gain better chances to utilize AI as a fundamental competitive advantage in today's dynamic data-driven business environment.

Author contributions

A.I. conceptualized the study. S.K.P. contributed to methodology and literature review. A.A. assisted in data analysis and validation. F.R. supported in writing original draft preparation. S.N. contributed to reviewing and editing the manuscript. All authors have read and approved the final version of the manuscript.

Acknowledgment

None declared.

Competing financial interests

The authors have no conflict of interest.

References

- Alghamdi, O. A., & Agag, G. (2023). Boosting innovation performance through big data analytics powered by artificial intelligence use: An empirical exploration of the role of strategic agility and market turbulence. *Sustainability*, 15(19), 14296. <https://doi.org/10.3390/su151914296>
- Alnefaie, A., Kang, K., & Sohaib, O. (2023). Attitudes and usage intentions towards artificial intelligence (AI) assistants in e-commerce: A mixed-methods investigation. *SSRN Electronic Journal*. <https://doi.org/10.2139/ssrn.4657676>
- Chabalala, K., Boyana, S., Kolisi, L., Thango, B., & Lerato, M. (2024). Digital technologies and channels for competitive advantage in SMEs: A systematic review. *SSRN Electronic Journal*. <https://doi.org/10.2139/ssrn.4977280>
- Charles, V., Emrouznejad, A., & Kunz, W. H. (2025). Advancements in artificial intelligence-based prescriptive and cognitive analytics for business performance: A special issue editorial. *Journal of Business Research*, 200, 115576. <https://doi.org/10.1016/j.jbusres.2025.115576>
- Delen, D., & Ram, S. (2018). Research challenges and opportunities in business analytics. *Journal of Business Analytics*, 1(1), 2–12. <https://doi.org/10.1080/2573234x.2018.1507324>
- Etemad, H. (2025). Challenges of smaller entrepreneurial enterprises aiming to generate higher values by adopting artificial intelligence (AI) and competing in the rapidly evolving AI industry. *Journal of International Entrepreneurship*. <https://doi.org/10.1007/s10843-025-00385-w>
- Howley, T., Madden, M. G., O'Connell, M., & Ryder, A. G. (2007). The effect of principal component analysis on machine learning accuracy with high dimensional spectral data. In *Springer eBooks* (pp. 209–222). https://doi.org/10.1007/1-84628-224-1_16
- Janssen, M., Brous, P., Estevez, E., Barbosa, L. S., & Janowski, T. (2020). Data governance: Organizing data for trustworthy artificial intelligence. *Government Information Quarterly*, 37(3), 101493. <https://doi.org/10.1016/j.giq.2020.101493>

- Kulal, A., Dinesh, S., & N, A. (2025). Organizational impact of AI-driven recruitment practices: A mixed-methods study. *Journal of Computer Information Systems*, 1–16. <https://doi.org/10.1080/08874417.2025.2508860>
- Lee, J., Singh, J., Azamfar, M., & Pandhare, V. (2020). Industrial AI and predictive analytics for smart manufacturing systems. In *Smart Manufacturing* (pp. 213–244). <https://doi.org/10.1016/b978-0-12-820027-8.00008-3>
- Luo, T., Muljana, P. S., Ren, X., & Young, D. (2024). Exploring instructional designers' utilization and perspectives on generative AI tools: A mixed-methods study. *Educational Technology Research and Development*. <https://doi.org/10.1007/s11423-024-10437-y>
- Minelli, M., Chambers, M., & Dhiraj, A. (2013). Big data, big analytics. <https://doi.org/10.1002/9781118562260>
- Mohamed, G. (2025). Comparative analysis of AI-driven decision support systems and traditional spreadsheets: Evaluating accuracy and consistency in business intelligence. *SSRN Electronic Journal*. <https://doi.org/10.2139/ssrn.5187060>
- Ojeda, A. M., Valera, J. B., & Diaz, O. (2025). Artificial intelligence of big data for analysis in organizational decision-making. *Global Journal of Flexible Systems Management*. <https://doi.org/10.1007/s40171-025-00450-2>
- Ojika, F. U., Owobu, W. O., Abieba, O. A., Esan, O. J., Ubamadu, B. C., & Daraojimba, A. I. (2023). Transforming cloud computing education: Leveraging AI and data science for enhanced access and collaboration in academic environments. *International Journal of Flexible Management Research*, 4(1), 138–156. <https://doi.org/10.54660/ijfmr.2023.4.1.138-156>
- Pandarathodiyil, A. K., Mani, S. A., Veerabhadrapa, S. K., Danaee, M., & Zamzuri, A. T. B. (2024). Cross-cultural validation of Malay version of perceived professionalism among dental patients. *BDJ Open*, 10(1), 1–7. <https://doi.org/10.1038/s41405-024-00234-3>
- Phillips-Wren, G., Iyer, L. S., Kulkarni, U., & Ariyachandra, T. (2015). Business analytics in the context of big data: A roadmap for research. *Communications of the Association for Information Systems*, 37, 448–472. <https://doi.org/10.17705/1cais.03723>
- Rane, N., Paramesha, M., Choudhary, S., & Rane, J. (2024). Business intelligence through artificial intelligence: A review. *SSRN Electronic Journal*. <https://doi.org/10.2139/ssrn.4831916>
- Rimon, S. T. H. (2024). Leveraging artificial intelligence in business analytics for informed strategic decision-making: Enhancing operational efficiency, market insights, and competitive advantage. *Deleted Journal*, 6(1), 600–624. <https://doi.org/10.60087/jaigs.v6i1.278>
- Seo, C., Yoo, D., & Lee, Y. (2024). Empowering sustainable industrial and service systems through AI-enhanced cloud resource optimization. *Sustainability*, 16(12), 5095. <https://doi.org/10.3390/su16125095>
- Sharma, S., Gahlawat, V. K., Rahul, K., Mor, R. S., & Malik, M. (2021). Sustainable innovations in the food industry through artificial intelligence and big data analytics. *Logistics*, 5(4), 66. <https://doi.org/10.3390/logistics5040066>
- Sun, Z., Sun, L., & Strang, K. (2016). Big data analytics services for enhancing business intelligence. *Journal of Computer Information Systems*, 58(2), 162–169. <https://doi.org/10.1080/08874417.2016.1220239>
- Tomczyk, S., Aghdassi, S., Storr, J., Hansen, S., Stewardson, A., Bischoff, P., Gastmeier, P., & Allegranzi, B. (2019). Testing of the WHO infection prevention and control

- assessment framework at acute healthcare facility level. *Journal of Hospital Infection*, 105(1), 83–90. <https://doi.org/10.1016/j.jhin.2019.12.016>
- Wamba-Taguimdje, S., Wamba, S. F., Kamdjoug, J. R. K., & Wanko, C. E. T. (2020). Influence of artificial intelligence (AI) on firm performance: The business value of AI-based transformation projects. *Business Process Management Journal*, 26(7), 1893–1924. <https://doi.org/10.1108/bpmj-10-2019-0411>
- Wang, X., Lin, X., & Shao, B. (2024). Security and privacy protection in developing ethical AI: A mixed-methods study from a marketing employee perspective. *Journal of Business Ethics*. <https://doi.org/10.1007/s10551-024-05894-7>
- Wixom, B., Ariyachandra, T., Douglas, D., Goul, M., Gupta, B., Iyer, L., Kulkarni, U., Mooney, J. G., Phillips-Wren, G., & Turetken, O. (2014). The current state of business intelligence in academia: The arrival of big data. *Communications of the Association for Information Systems*, 34, 1–13. <https://doi.org/10.17705/1cais.03401>
- Wu, X., Zhou, Z., & Chen, S. (2024). A mixed-methods investigation of the factors affecting the use of facial recognition as a threatening AI application. *Internet Research*, 34(5), 1872–1897. <https://doi.org/10.1108/intr-11-2022-0894>
- Yamani, A. M., Yusuf, N., & Al-Shabrawi, H. A. (2025). The impact of artificial intelligence on management decision-making: Analyzing the role of data analytical skills and entrepreneurial orientation. *European Journal of Sustainable Development*, 14(2), 221. <https://doi.org/10.14207/ejsd.2025.v14n2p221>
- Younes, K., Kharboutly, Y., Antar, M., Chaouk, H., Obeid, E., Mouhtady, O., Abu-Samha, M., Halwani, J., & Murshid, N. (2023). Application of unsupervised machine learning for the evaluation of aerogels' efficiency towards ion removal—A principal component analysis (PCA) approach. *Gels*, 9(4), 304. <https://doi.org/10.3390/gels9040304>
- Zong, Z., & Guan, Y. (2024). AI-driven intelligent data analytics and predictive analysis in Industry 4.0: Transforming knowledge, innovation, and efficiency. *Journal of the Knowledge Economy*. <https://doi.org/10.1007/s13132-024-02001-z>